

Process Risk Assessment Matrix

Document Number:

PR-GL-02.01

Department:

Global – Customer Experience Manila/Cebu/Subic Effective Date: July 25, 2022 Revision No

Legend:

Probability of Occurrence							
High Almost certain will occur							
Medium	Medium Occur at some time						
Low Remote Possibility							
Severity of Risk							
Critical	Will greatly affect stakeholders satisfaction						
Non- critical	Less effect on stakeholder satisfaction						

	CUSTOMER EXPERIENCE: PROCESS RISK ASSESSMENT MATRIX										
Key Process	Risk	Most Likely Cause	Probability of Occurrence	Severity of Risk	Action Plan to Prevent Occurrence/ Operational Control	Support Documentation/ Record Used	Action Plan to Prevent Recurrence/ Contingent Action	Support Documentation/ Record Used			
Booking to Airline/ Shipping Line	Limited Space Allocation	High Volume of Export Shipment	Low - Mnl Med - Subic Low - Ceb	Critical	Constantly checking with client for target booking or forecast for their future booking Book in advance to shipping lines/airline Early transfer of cargo to avoid offloading. Regular monitoring of shipping and airlines for changes in schedules and space allocations. (CEBU)	Email/SMS/Viber	To have assigned dedicated person to focus in solicitation and negotiation with several carriers. Strongly connect with shipping and Airlines, build strong relationship to get ease of bookings and favors on space allocations. (CEBU) Continuous building relationship with Airlines. Establish strong aftersales for client maintenance. (CEBU) Building deep relationship with the customer.	Request quotations/Email			

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			CUSTOME	R EXPERIENC	CE: PROCESS RISK ASSES	SMENT MATRIX		
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Booking to Airline/ Shipping Line	Limited Space Allocation	Limited choice of carriers	Low - Mnl Medium - Subic Low- Ceb	Non- critical	Solicit for additional accredited co- loaders/GSAs. Connect with other shipping and airlines for more salngs. (CEBU)	Email	Partnership with IATA Accredited Agents IATA Accreditation. Establish service contracts from shipping and airlines. (CEBU)	Application form
		No choice of carrier due to cancellation of flights during to pandemic	High - Mnl Low - Subic Low- Ceb	Non- critical	Solicit for additional accredited co- loaders/GSAs Offer lane to Customers with transshipment port option	Email	Partnership with IATA Accredited Agents IATA Accreditation Offer premium rate option to Customer to secure space allocation of the carrier that has flight.	Application form/Email/Viber
	Shortage of empty equipment	Worldwide port congestion that caused slow movement of containers due to Pandemic	High - Mnl Medium - Subic High - Ceb	Critical	Book in advance to shipping lines. Builds strong connections with Shipping lines to include CY operators for assistance in equipment pull out and returns. (CEBU)	Email/SMS/Booking Confirmation from carrier	Offer sea priority go-(if applicable and accepted by customers) option to customer as offered by several carriers (CEBU) Solicitation and negotiation with Several Carriers	Request quotations/Email

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Sending of Reports (Pre- alert and Updates)/	Loss of Accounts	Delay sending of pre- alert to agent	Low - Mnl Low - Subic Low - Ceb	Critical	Solicit for additional accredited co-loaders/GSAs. Enforce daily cargo update submission from agents and shipping lines. (CEBU)	Email/Shipping instruction from customer	Improve the SOP Agreement with customers; Tackle on Business Review discussion; Implement clear process alignment with agents for efficiency. (CEBU)	SOP/MoM				
Updates)/ Coordination with Overseas Agents	Temporary Cease Of Business Operation of the company	Illegal shipment due to poor accounts pre- qualification of agents	Low - Mnl Low - Subic Low - Ceb	Critical	Incoming shipments must have prior approval from consignee for verification of legitimacy of importation All documents prior shipments must be properly and accurately check by CS and must be submitted to client for approval; Ensure no misdeclaration of shipments for smooth flow of transactions. (CEBU)	Email/Agent's contracts	Re-affirmation of agent's contracts ALL agreements must be binded with Contracts for legal means; (CEBU)	Email/Agent's contracts				

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Sending of Reports (Pre- alert and Updates)/ Coordination with Overseas Agents	Inaccurate Job Instruction report	Incorrect/ incomplete information from Operations	Low - Mnl Low - Subic Low - Ceb	Critical	Advise operations to complete documents indicated in Job Folder Checklist enforce checklist of documentation to be included in the Job File (folder); All approved expenses shall be filed accurately in the Job File; including shipment history and all original receipts as well as DR duly received by customers. (CEBU)	Job Folder Checklist	Reiterate to operations for the complete and precise information to be indicated on Job File. Enforcement of tight checking of all information included in the Job Files (CEBU)	Job Folder Checklist				
	Diminishing Margin	Inaccurate sending of information to customer	Low - Mnl Low - Subic Low - Ceb	Critical	Obtain and verify information needed to/from the customer Attain approved quotations from Sales; Ensure all final JI's are correct. (CEBU)	Email	Conducts regular review of SOP; Train Customer Service in Customer and documentation Management. (CEBU)	MoM/Training Calendar of activities/Coaching Log				

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Handling of Customer Complaints	Unhappy Customer	Unresolved Customer Complaints	Low - Mnl Low - Subic Low - Ceb	Critical	Coordinate with the concerned personnel/ department Training of Problem Solving Process. Elevate Customer complaints to the concerned department personnel, discuss resolutions and communicate with customer internal actions done to resolved issues (CEBU)	NCAR/CRM/Emails	Close monitoring of NCAR Resolution and re- alignment meeting with client/operations team. Create customer retention program to include aftersales -discussion of how to make it better moving forward and enforce strong monitoring of customer complaint closure. (CEBU)	NCAR/CRM/MoN
		Late Low - Mnl Response Low - Subic Low - Ceb	Close monitoring and prioritization of customer concerns- quick actions on customer complaints handling; ensure to get back to the affected customers resolutions discussed internally to resolved the complaints. Customer complaints received shall be assessed by handler, discuss to immediate head with solutions at hand. (CEBU)	Email/MoM/2Ps	Conduct quarterly Business Review. Establish Customer Cards to record all customer complaints Deepen the relationship with the customer and familiarize their customized needs. Continuous revisit of 2Ps and Irregularity Matrix Closely monitoring client's KPI to ensure to meet client expectation. Establish a policy of customer complaints updating turn time as part of CX KPI. (CEBU)	MoM/2Ps		

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TELEMARKETING /BOOKING SOLICITATION	Missed opportunity to assist in increasing Revenue	Too Much Workload	Medium - Mnl Medium - Subic Medium - Ceb	Non- Critical	Evaluate KPI result monthly to address the challenges encountered for unmet target. Ensure to assess current workload each personnel and maintain work balance situation. Hire additional personnel if indeed necessary	KPI/Mom/ MRF	Ensure to conduct Performance evaluation	Performance Evaluation				
		Lack of Training	Low - Mnl Low - Subic Low - Ceb	Non- Critical	Ensure to conduct Telemarketing training for newly hired personnel. Evaluate KPI result monthly to address the challenges encountered for unmet target	KPI/Mom/Training Score Card	To attend program and seminar cascaded by team leader and HR for continuous learning to become an effective telemarketer.	Training score/Training Calendar				

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